

Annual Performance Progress Report

Flintshire County Council



Print Date: 20-Nov-2018

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4 Green Council

Actions

CTION	LEAD OFFICER	STATUS	START DATE	END DATE	COMPLETE %	PROGRESS RAG	OUTCOME RAG
1.1.1 Manage our natural environment and accessible een-space networks to deliver health, well-being and silience goals.	Tom Woodall - Access and Natural Environment Manager	Completed	01-Apr-2017	31-Mar-2019	100.00%	GREEN	GREEN
CTION PROGRESS COMMENTS: Government Environment and Sustainable Delivery (ES) ommunity engagement through arts which encourage a provements and arts events involving local children and lunteers who have contributed significantly to the succo plunteers have contributed to the evidence base for the track and will be delivered in full within the year. This sources and Wellbeing of Wales grant that may impact e ESD grant is fully committed and delivered. The grant	ccess and enjoyment of our nature d community groups. All projects cess of the projects. e submission of the first six month is particularly important given the on available funding to deliver ou	ral environm have activel funding rep e change to a ur very succe	ent and delivery y encouraged con ort and claim to a competitive fun ssful programme	of the Well-bein; mmunity involve Welsh Governme ding environme of activities.	g goals. Key proje ment and have b ent. Planned proj nt for 2019/20 fo	ects include footp een supported fu ects will ensure t r the new Enablin	ılly by hat funding is

ACTION	LEAD OFFICER	STATUS	START DATE	END DATE	COMPLETE %	PROGRESS RAG	OUTCOME RAG
	Sadie Waterhouse - Energy Conservation Engineer	In Progress	01-Apr-2017	31-Mar-2019	50.00%	GREEN	GREEN

ACTION PROGRESS COMMENTS:

Delivery of Phase 2 of the renewable energy action plan (10 year adopted plan in 2015)

Six potential brownfield sites have been identified as possible renewable energy generation sites. Initial feasibility assessments have been completed for these sites, including energy generation capacity, potential grid connection costs, planning constraints, ecology, land contamination, legal constraints and indicative installation costs and potential income generation. This has enabled 3 sites to be prioritised. Detailed feasibility studies have been completed including economic/financial modelling for these 3 sites with formal grid connection applications submitted to SP Energy Networks. Key next steps will be to assess the final business case once a formal grid connection offer has been received.

A high level review of the Council's agricultural estate has been completed assessing energy generation potential, acreage available and possible planning/legal constraints. Further feasibility will be completed. Potential sites for hydro power have been assessed with Wepre Brook prioritised. A detailed design has been completed and planning permission applied for.

Assessment completed by Coed Cymru/Forestry Officer which indicated potential for biomass crops on the agricultural estate in Sealand as well utilising waste wood and timber from public and private woodlands. More detailed feasibility is needed.

Last Updated: 05-Sep-2019

ACTION	LEAD OFFICER	STATUS	START DATE	END DATE	COMPLETE %	PROGRESS RAG	OUTCOME RAG
4.1.1.3 Maximise the recovery and recycling of waste with a view to reducing the reliance on landfill.	Gabrielle Povey - Recycling and Compliance Officer	Completed	01-Apr-2017	31-Mar-2019	100.00%	GREEN	GREEN

ACTION PROGRESS COMMENTS:

Year End performance of 68.39% has been achieved through education and awareness programmes to promote recycling and the introduction of side waste enforcement. The side waste enforcement started in March, with a three stage approach with awareness letters and stickers issued and 2 Fixed Penalty Notices.

The new Household Recycling Centre (HRC) at Rockcliffe, Oakenholt opened, offering a modern site with no steps. There are currently over 30 opportunites to recycle across all 5 HRC's. The profile of the service has been raised through attendance of events and shows in the County and an increased presence on social media.

Training for workforce has improved their health & safety and environmental awareness.

New fleet has been introduced in the service, providing efficiencies in both the capacity of the vehicle and the fuel economy and emissions.

Last Updated: 29-Jan-2019

ACTION	LEAD OFFICER	STATUS	START DATE	END DATE	COMPLETE %	PROGRESS RAG	OUTCOME RAG
5 5 1 7	Sian Jones - Public Protection Manager - Community and Business	Completed	01-Apr-2017	31-Mar-2019	100.00%	GREEN	GREEN

ACTION PROGRESS COMMENTS:

The North Wales Combined Air Quality Progress report has been submitted to Defra for assessment before publication. However, the conclusions are that there are no breaches of the Air Quality standards in North Wales so there is currently no need for any Council to undertake Detailed Assessments or declare an Air Quality Management Area (AQMA). Consequently there are no requirements for an Air Quality Action Plan.

However, in the wider context referred to in other policy documents such as the Well Being of Future Generations Act etc. Councils have an ongoing requirement to review their policies to ensure that concentrations remain below the required levels.

Last Updated: 12-Apr-2019

ACTION	LEAD OFFICER	STATUS	START DATE	END DATE	COMPLETE %	PROGRESS RAG	OUTCOME RAG
4.1.1.6 Improve, protect and enhance the built environment	Lynne Fensome - Management and Support Manager	In Progress	01-Apr-2017	31-Oct-2019	60.00%	AMBER	AMBER

ACTION PROGRESS COMMENTS:

Following informal consultation with the North Wales Conservation Officers Group and Cadw at the end of 2018 there was general support for the Built Conservation Strategy. Formal public and stakeholder consultation should have followed and was planned to be completed by March 31st 2019. The consultation hasn't happened due to a team member leaving and not being replaced which has put pressure on the one remaining conservation officer who also had to prioritise closing down the Flint Townscape Heritage Initiative (THI) by the end of the financial year.

Last Updated: 24-Jun-2019

ACTION	LEAD OFFICER	STATUS	START DATE	END DATE	COMPLETE %	PROGRESS RAG	OUTCOME RAG
4.2.1.1 Access and use available grant funding to support Council priorities for accessing employment, health and leisure and education.	Katie Wilby - Transportation and Logistics Manager	Completed	01-Apr-2017	31-Mar-2019	100.00%	GREEN	GREEN
 ACTION PROGRESS COMMENTS: Funding awarded for 2018-2019 following successfu 1. Local Transport Fund: a) Active Travel Scheme Design – (i)Mold to B Design Project - Complete b) Access to Employment Opportunities Deesic c) Deeside Industrial Park – Second Avenue - a d) A548 DIP Parkway Junction - partial signalis 	roughton - Route appraisal com de Industrial Park (Metro) – Sch active travel and bus infrastruct	iplete, severa ieme comple ure - Scheme	al elements of pr te e complete	reliminary and c	letail design com	nplete. (ii)Flint Co	oastal Path
 2. Local Transport Network Fund - Flintshire Bus All 3. Safe Routes in Communities 	•						
a) Broughton Primary School, Broughton Hallb) Mountain Lane County Primary School, Kno	•	mplete					
 4. Road Safety (Capital & Revenue) a) Connah's Quay Priority Routes – Scheme co b) Ewloe – Broughton Route treatment Scheme c) Pass Plus Cymru – 28 Candidates completed d) Kerbcraft – Child pedestrian training delive e) Older Drivers – 7 candidates completed drii f) Cycle training – National Standards Cycle Tri 	ne – Scheme complete d training red in variety of schools – 412 p ving assessment		-				
 5. Active Travel Fund a) Deeside Industrial Park - Active travel and b b) Holywell Town Centre - Phase 1 Construction 			•	lete			
Last Updated: 22-Jun-2019							

ACTION	LEAD OFFICER	STATUS	START DATE	END DATE	COMPLETE %	PROGRESS RAG	OUTCOME RAG
4.2.1.2 Prioritise the Council's road infrastructure for repairs and maintenance and implement programmes of work within available funding in order to improve the resilience, efficiency and reliability of the transport network.	Barry Wilkinson - Highways Networks Manager	Completed	01-Apr-2017	31-Mar-2019	100.00%	GREEN	GREEN
 ACTION PROGRESS COMMENTS: Highways asset management schemes are underway as f The Resurfacing programme is completed. 26 sites have been completed during financial y All Surface Dressing Schemes have been completed 	ear 2018/19						

• Area Coordinators continue to carry out schedule highways safety inspection to provide condition surveys to inform next years preventative maintenance programmes. Preparation is underway to finalise next year's (19/20) corrective and preventative maintenance schemes.

Last Updated: 15-Apr-2019

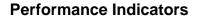
ACTION	LEAD OFFICER	STATUS	START DATE	END DATE	COMPLETE %	PROGRESS RAG	OUTCOME RAG
4.2.1.3 Support isolated communities to develop innovative and sustainable area based transport schemes	Ceri Hansom - Integrated Transport Unit Manager	Completed	01-Apr-2017	31-Mar-2019	100.00%	GREEN	GREEN
ACTION PROGRESS COMMENTS: The Bus Network review is now complete. There are now CT1 – Caergwrle - Hope - Higher Kinnerton - Broughton CT3 – Northop Hall - Connah's Quay CT6 – Cymau - Broughton LT1 – Holywell – Lixwm – Rhes Y Cae LT2 – Holywell – Caerwys LT3 – Holywell to Greenfield LT4 – Buckley LT5 – Penyfford to Buckley LT5 – Penyfford to Broughton Retail Park LT7 – Mold - Treuddyn - Caergwrle - Hope Work has now been carried out to review the local travel alternative provision such as Demand Responsive Transp.	arrangements in place and wh			utilised and patro	onage is significa	ntly low, recomm	endations for

ACTION	LEAD OFFICER	STATUS	START DATE	END DATE	COMPLETE %	PROGRESS RAG	OUTCOME RAG
4.2.1.4 Deliver a compliant, safe and integrated transport service	Ceri Hansom - Integrated Transport Unit Manager	Completed	01-Apr-2017	31-Mar-2019	100.00%	GREEN	GREEN

ACTION PROGRESS COMMENTS:

The Integrated Transport Unit (ITU) has administered a transformational review of the Council's passenger transport services over the last 2 years to ensure that all routes are compliant. The service has moved to a new method of procurement known as a Dynamic Purchasing System (DPS), allowing new suppliers to apply to join at any point during its lifetime. Work has progressed with the Procurement team to develop the Proactis system as a contract management tool to monitor contractor performance, health and safety compliance, risk assessments, driver DBS (criminal records) checks, and insurance checks. Re-procurement of college transport routes (Coleg Cambria) was completed July 2018 and all college routes now form part of the DPS. A schedule for all routes to monitor compliance has been produced. Further work is required for mandatory training for operators, drivers, and passenger assistants.

Last Updated: 29-Jun-2019



KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.1.3.1M01 Percentage of environmentally efficient front line operational vehicles to Euro 6 standard.	89.35	89.34	+	90	AMBER
Lead Officer: Lynne Fensome - Management and Support Manager Reporting Officer: Chris Goulden - Fleet Manager Aspirational Target: Progress Comment: More vehicles have been replaced during the period to meet Last Updated: 16-Aug-2019	the Euro 6 standard. T	his continual replaceme	ent of older Euro 4	& 5 vehicles will cont	tinue.

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.1.3.2M02 Number of street furniture and street light units replaced with LED lighting.	10,799	6,025	₽	6,000	GREEN

Lead Officer: Lynne Fensome - Management and Support Manager

Reporting Officer: Darell Jones - Operations Manager (North and Streetlighting)

Progress Comment: Streetscene have replaced 6,025 LED lanterns to date, with the remaining to be replaced during 2019/20. The remaining lanterns will be replaced in the coming months as locations become available due to traffic requirements and as traffic control measures allow. The program has been a huge success and has met the aims in which we set out to achieve.

Last Updated: 25-Jul-2019

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performanco RAG
IP4.1.3.3M03 Reduce our carbon footprint across our Council buildings (non housing)	34.48%	36.98%		10%	GREEN
Reporting Officer: Sadie Waterhouse - Energy Conservation Engineer Progress Comment: Please note this reduction is for a full year 2018-2019. The da Carbon emission reductions by fuel: - Electricity: 8.92% - Gas: 9.04% - Oil: 8.39% - LPG: 9.00% This has been achieved through: - 2018-2019 was warmer throughout the Summer and early Autumn leading to a c - Upgrades of lighting systems to LED in a number of schools and offices such as The - Installation of a battery storage system at Abermorddu Primary School to trial th - Ongoing asset rationalisation and community asset transfers. - Good housekeeping practices such as monitoring heating settings and ensuring h - Primary school environmental education/behaviour change programme focussin The Council has made a cumulative 51.51% reduction in non-domestic energy rela	delay in heating systems y Dewi Sant, Wepre Par e technology and its eff heating and hot water so g on climate change, er	s being switched on. k Visitors Centre, Ysg fectiveness. ystems not left switc nergy usage, resource	gol Terrig, Mynydd Isa . hed on during holidays e use and biodiversity.	Juniors etc. s.	

Last Updated: 07-May-2019

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.1.4.1M01 (PAM/030) Percentage of waste reused, recycled or composted	69.12	70.23		66	GREEN

Lead Officer: Lynne Fensome - Management and Support Manager

Reporting Officer: Gabrielle Povey - Recycling and Compliance Officer

Progress Comment: Continued improvement at Household Recycling Centre (HRC) sites since the opening of the new site at Oakenholt and the closure of the smaller sites at Flint and Connah's Quay. Household Recycling Centres (HRC) all working well with meet and greet being reinforced at site.

Training has continued to ensure staff on site are aware of the environmental compliance and why recycling targets are in place.

Side waste enforcement continues, with the three stage programme of education and awareness, reminder and final notice with Fixed Penalty Notice as final stage.

Last Updated: 29-Jul-2019

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.1.4.2M02 Average recycling rate across all HRC sites	77.52	77.37	+	76	GREEN
Lead Officer: Lynne Fensome - Management and Support Manager Reporting Officer: Gabrielle Povey - Recycling and Compliance Officer Progress Comment: Continue improvement at HRC since the opening of the new s Training has continued to ensure staff on site are aware of the environmental com				Connah's Quay.	
Last Updated: 18-Jan-2019					

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.2.1.1M01 The number of projects and services delivered through national grant funded schemes	6	19		6	GREEN
Lead Officer: Lynne Fensome - Management and Support Manager Reporting Officer: Lee Shone - Road Safety Officer Progress Comment: All projects and services delivered during financial year. Local Transport Fund - Funded Schemes: 1 - Access to Employment Opportunities – Deeside Industrial Park (DIP) 2 - B5129 Bus corridor & Deeside Quality Partnership Scheme 3 - Active Travel Scheme Design 4 - Deeside Industrial Park – Active Travel Fund (ATF) 5 - Holywell Town Walking & Cycling Link - ATF 6 - Deeside Industrial Park - Second Avenue 7 - A548 / Parkway Junction 8 - Cycling Link Deeside Industrial Park 9 - Broughton to Saltney Cycle Way Provision 10 - B5129 - Proposed Bus Priority Measures & Transport Infrastructure. Road Safety Grant 1 - Connah's Quay Priority Routes 2 - B5125 Ewloe to Broughton Route Treatment Safer Routes in the Community 1 - Broughton Primary School 2 - Mountain Lane Primary School Road Safety Revenue 1 - Young Drivers 2 - National Standards Cycle Training 3 - Older Driver Development Programme 4 - Child Pedestrian Skills Training 5 - Motorcycle Training					
Last Updated: 25-July-2019					

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.2.2.1M01 (PAM/020) Percentage of A roads in overall poor condition	1.3	1.65	₽	1.8	GREEN
Lead Officer: Barry Wilkinson - Highways Networks Manager Reporting Officer: Sam Tulley - Road Space Manager Progress Comment: Scanner Surveys of road conditions took place in October 201 Last Updated: 25-July-2019	8. These results show a	a deterioration of the ne	etwork overall fror	n the previous year.	

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.2.2.2M02 (PAM/021) Percentage of B roads in overall poor condition	1.1	1.39	₽	2	GREEN
Lead Officer: Barry Wilkinson - Highways Networks Manager Reporting Officer: Sam Tulley - Road Space Manager Progress Comment: Scanner Surveys of road conditions took place in October 201 Last Updated: 25-July-2019	18. These results show a	a deterioration of the ne	etwork overall from	n the previous year.	

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.2.2.3M03 (PAM/022) Percentage of C roads in overall poor condition	5.3	5.76	₽	6	GREEN
Lead Officer: Barry Wilkinson - Highways Networks Manager					

Reporting Officer: Sam Tulley - Road Space Manager

Progress Comment: Scanner Surveys of road conditions took place in October 2018. These results show a deterioration of the network overall from the previous year.

Last Updated: 25-July-2019

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.2.2.4M04 Percentage of inspections undertaken to ensure reinstatements meet the required standards	17.59	90.57	1	90	GREEN

Lead Officer: Lynne Fensome - Management and Support Manager

Reporting Officer: Sam Tulley - Road Space Manager

Progress Comment: Every time a Utility company (such as Welsh Water, BT or Scottish Power) carries out roadworks on the public highway, their subsequent repairs to the road are guaranteed by the Utility Company for 2 years. We are required to inspect at least 10% of all of these repairs before the end of the guarantee period, but we inspect more than required to promote best practice and avoid future maintenance costs. Any defects identified with the Utility Company's repairs are reported back to the Utility Company to prevent the Council being burdened with the future repair costs.

Last Updated: 15-Apr-2019

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.2.3.1M01 The number of sustainable area based transport schemes developed against plan	4	10	1	4	GREEN
Lead Officer: Lynne Fensome - Management and Support Manager Reporting Officer: Ceri Hansom - Integrated Transport Unit Manager Progress Comment: There are now 10 Local Travel Arrangements in place as follow CT1 - Caergwrle - Hope - Higher Kinnerton - Broughton CT3 - Northop Hall - Connah's Quay CT6 - Cymau - Broughton LT1 - Holywell - Lixwm - Rhes Y - Cae LT2 - Holywell - Caerwys LT3 - Holywell to Greenfield LT4 - Buckley LT5 - Penyfford to Buckley LT5 - Penyfford to Broughton Retail Park LT7 - Mold - Treuddyn - Caergwrle - Hope Work has been carried out to review the local travel arrangements in place and we alternative provision such as Demand Responsive Transport have been put forwar	here arrangements are	not well utilised and pa	atronage is signific	cantly low, recommen	ndations for
Last Updated: 22-Jul-2019					

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
P4.2.4.1M01 Percentage of contracts awarded that are financially compliant for school transport	86.95	97.9		90	GREEN

Reporting Officer: Ceri Hansom - Integrated Transport Unit Manager

Reporting Officer: Cerl Hansom - Integrated Transport Onit Manager

Progress Comment: 326 routes (school, adult social care, local bus routes and college) have been through a compliant tendering exercise. There are 7 emergency routes which need to be procured.

Last Updated: 25-July-2019

KPI Title	Previous Year Actual	Actual	Performance Indicator Trend	Target	Performance RAG
IP4.2.4.2M02 The percentage of safety compliant checks delivered	75.68	97.3		90	GREEN

Lead Officer: Lynne Fensome - Management and Support Manager

Reporting Officer: Ceri Hansom - Integrated Transport Unit Manager

Aspirational Target:

Progress Comment: 97% of safety compliant checks have now been completed. Daily monitoring and compliance checks are taking place on site at schools and day care centres. The works were programmed over a period of time. The procurement exercise undertaken by Integrated Transport Unit (ITU) caused a delay in the compliance checks being completed the first quarter, however; after the peak period settled, resource was then available to provide the required information to carry out the checks.

Last Updated: 25-July-2019

Strategic Risks

RISK TITLE	LEAD OFFICER	SUPPORTING OFFICERS	INITIAL RISK RATING	CURRENT RISK RATING	TREND ARROW	RISK STATUS
Reduction of the Single Environment Grant	Tom Woodall - Access and Natural Environment Manager	Lynne Fensome - Management and Support Manager	Amber	Amber	\$	Open

Potential Effect: Income targets not met

Potential reduction could impact staffing resource to maintain service delivery

Management Controls: Raised as a pressure for 2017/18.

Progress Comment:

For 2018/19 waste and flood allocations are to be removed from the Single Revenue Grant (SRG). Resources will be allocated to support Local Environment Quality (LEQ) and Natural Resources Management (NRM) through the existing SRG mechanism through the funding secured for this year. However Officers attended a WG workshop that explained the competitive nature of the process moving forward as the grant is to be removed and the broad themes that were to be followed in this competitive process. By moving to this process there is a risk that Flintshire will not receive any future funding.

The new 'Enabling Natural Resources and Well-being of Wales' grant (ENRaW) was launched by WG and officers submitted an applicationThe Council was not awarded any grant funding following this application.. Officers will seek alternative funding sources for 2019/20.

Last Updated: 11-Jun-2019

RISK TITLE	LEAD OFFICER	SUPPORTING OFFICERS	INITIAL RISK RATING	CURRENT RISK RATING	TREND ARROW	RISK STATUS
Limitations on suitable Council sites with sufficient area for larger scale renewables schemes and suitable connections to the electric grid	Sadie Waterhouse - Energy Conservation Engineer	Lynne Fensome - Management and Support Manager	Amber	Amber	+	Open

Potential Effect: Failure to meet Carbon Reduction target

Management Controls: Continue to review the availability of sites

Progress Comment: Six potential brownfield sites have been identified as possible renewable energy generation sites. Initial feasibility assessments have been completed for these sites, including energy generation capacity, potential grid connection costs, planning constraints, ecology, land contamination, legal constraints and indicative installation costs and potential income generation. This has enabled 3 sites to be prioritised. Detailed feasibility studies have been completed including economic/financial modelling with formal grid connection applications submitted to SP Energy Networks. Key next steps will be to assess the final business case once a formal grid connection offer has been received. A high level review of the Council's agricultural estate has been completed assessing energy generation potential, acreage available and possible planning/legal constraints. Further feasibility will be completed. Potential sites for hydro power have been assessed with Wepre Brook prioritised. A detailed design has been completed and planning permission applied for.

Work is ongoing with Welsh Government to review and research methods of increasing the economic viability of renewable energy schemes. Increasing the income from energy sales or self supplying Council stock can negate possible increases in grid connection costs.

Last Updated: 11-Jun-2019

RISK TITLE	LEAD OFFICER	SUPPORTING OFFICERS	INITIAL RISK RATING	CURRENT RISK RATING	TREND ARROW	RISK STATUS
Funding will not be secured for priority flood alleviation schemes	Ruairi Barry - Senior Engineer	Lynne Fensome - Management and Support Manager	Red	Red	+	Open

Potential Effect: Flooding of homes and businesses across the county

Potential homelessness

Management Controls: Review our approach to funding capital projects

Progress Comment: Since 7th January 2019, the Council has a new statutory duty as a Sustainable Drainage Approving Body (SAB). This has placed significant resource demands on the relatively small Flood and Coastal Risk Management Team to implement, resource and fund this new statutory role. In the short-term (1-2 years) the impacts of developing this new service will lessen the ability of the Team to delivery non-statutory flood alleviation schemes. Welsh Government provided the Council with £20,000 to mitigate the impacts of this new responsibility. As the Council reviews the implications of its new role as a SAB, no major schemes will be programmed to be put forward to Welsh Government's 'national pipeline of projects' for delivery in 2019/20. However, additional funding for smaller more affordable local works that can be delivered through Welsh Government's small scale scheme grant will continue to be pursued.

Last Updated: 01-Jul-2019

RISK TITLE	LEAD OFFICER	SUPPORTING OFFICERS	INITIAL RISK RATING	CURRENT RISK RATING	TREND ARROW	RISK STATUS
Insufficient funding to ensure our highways infrastructure remains safe and capable of supporting economic growth	Barry Wilkinson - Highways Networks Manager	Lynne Fensome - Management and Support Manager	Amber	Amber	+	Open

Potential Effect: Deterioration of the condition of highways in Flintshire

Management Controls: Focussed investment through the funding of schemes that maintain or reduce the pace of deterioration of the condition of the main highway infrastructure. Road Safety Scheme identification for improvement to routes through available funding.

Maximise funding received through the quality of the bid submission by aligning submissions to follow successful bid model techniques.

Progress Comment: The monies made available for Highway infrastructure maintenance programmes have been allocated and expended by the end of the financial year. Those monies remain below the level of funding required to maintain a Steady State in the condition of the road network, which would need to be >£2.7m per annum. Streetscene & Transportation ensure that the available funding is allocated appropriately, and ensure best value for the expenditure to maintain the highway network.

Highways asset management schemes have been completed as follows:

Resurfacing - 26 sites completed

Surface Dressing - Complete

Condition surveys are undertaken and reviewed annually to produce the annual resurfacing programme for financial year 2019/20. Priority is given to the areas of the network that require the investment whilst considering the local infrastructure.

Last Updated: 24-Apr-2019

RISK TITLE	LEAD OFFICER	SUPPORTING OFFICERS	INITIAL RISK RATING	CURRENT RISK RATING	TREND ARROW	RISK STATUS
Sufficient funding will not be found to continue to provide subsidised bus services.	Ceri Hansom - Integrated Transport Unit Manager	Lynne Fensome - Management and Support Manager	Amber	Amber	\$	Open
Potential Effect: Decrease in bus services to residents, Management Controls: Develop services so that they Progress Comment: The bus subsidy is now complete have been recommended where utilisation and patron	become more commercial with 10 Local Travel arrang	ly viable gements in place. A review of t		-	• .	rnative solutions

Last Updated: 22-July-2019

RISK TITLE	LEAD OFFICER	SUPPORTING OFFICERS	INITIAL RISK RATING	CURRENT RISK RATING	TREND ARROW	RISK STATUS		
Supply chain resilience of transport providers	Ceri Hansom - Integrated Transport Unit Manager	Lynne Fensome - Management and Support Manager	Amber	Yellow	₽	Open		
Potential Effect: Transport services cannot be provided Management Controls: i) Management of safety compliance checks. ii) Management of financially compliant contracts Progress Comment: The control measures have been put in place to mitigate against another major transport services provider going into administration or not able to meet the required operating standards. New processes have been established and officers are carrying out both safety compliance checks and also finance compliance checks on contractors								
Last Updated: 22-July-2019								

RISK TITLE	LEAD OFFICER	SUPPORTING OFFICERS	INITIAL RISK RATING	CURRENT RISK RATING	TREND ARROW	RISK STATUS
Adverse weather conditions on the highway network	Barry Wilkinson - Highways Networks Manager	Lynne Fensome - Management and Support Manager	Amber	Amber	+	Open
Potential Effect: Increase in cost to future planned rep Increase in insurance claims Management Controls: Targeting funding on those sch	airs as network deteriora	tes beyond that can be rectifie			infractructure	<u> </u>

Progress Comment: Pothole repairs have been undertaken throughout the County to ensure that the Highway Network is in a safe condition for the travelling public. The previous increase in risk has been mitigated by a number of schemes of works that have been undertaken to improve the condition of the carriageway overall. Repairing the Council's roads is a priority for the service and resources were provided to identify and then prioritise the roads in need of repair.

Planned Maintenance Works have been completed as follows:

26 Resurfacing completed

9 Surface Dressing sites have been completed

Reactive Work to remove defects from the carriageway continue.

This work removed the significant defects and looked to improve the condition of the roads, whilst reducing the risk on the network, in line with our statutory duty and county policy.

Last Updated: 24-Apr-2019

RISK TITLE	LEAD OFFICER	SUPPORTING OFFICERS	INITIAL RISK RATING	CURRENT RISK RATING	TREND ARROW	RISK STATUS
Lack of community support for transport options	Ceri Hansom - Integrated Transport Unit Manager	·	Yellow	Yellow	\$	Open

Potential Effect: i) Planned programme of community transport hubs not delivered. ii) Decreased passenger numbers on bus services.

iii) Increase in individual car usage

Management Controls: Realistic deliverable programme for 2018/19 of 5 Community Transport Hubs that have been supported by the local communities and Town and Community Councils

Progress Comment: Community based transport services can play an important part in an integrated passenger transport provision and transport network. Community Benefit clauses included in all new transport routes awarded (except local bus). This is a free service provided by the successful tenderer as a Community Benefit. A minimum of 1.5% of mileage per annum is required from each tenderer (capped at 150 miles per annum). Delivery is dependent on the ability and willingness of the local communities and transport operators to support and deliver sustainable transport arrangements.

Last Updated: 22-July-2019